

<b>FY 2021 CITIZEN POTAWATOMI NATION BUDGET TOTALS</b>
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	<u>TOTAL EXPENDITURES</u>
<b>ENTERPRISES</b>	<b>\$ 214,916,912</b>
<b>INTERNAL SERVICE FUNDS</b>	<b>57,063,161</b>
<b>TRIBAL PROGRAMS</b>	<b>32,073,467</b>
<b>IHS AFA (includes 3rd party and IDC)</b>	<b>59,509,466</b>
<b>BIA AFA (Includes 3rd party, Tribal contributions, and IDC)</b>	<b>16,215,956</b>
<b>GRANTS (Includes IDC and Cash Match)</b>	<b>86,029,409</b>
<b>TOTAL</b>	<b><u>\$ 465,808,370</u></b>

**Anticipated Cash Flows**

For the Budget Year Ending September 30, 2021

Enterprises & Programs	TAX Commission Sources / (Uses)	Profit Available / Requested				Enterprise Income Sources / (Uses)
		Net Cash Income (or Loss)	Capital Requests	Debt Obligations (Sources) /Settlement	Profits Available (Requested)	
<b>Casino / Travel Plaza Enterprises</b>						
026 Grand Casino Hotel and Resort	4,915,627	3,406,180	3,729,622	5,950,920	(6,274,362)	10,500,000
021 FireLake Casino	1,487,561	1,043,338	287,400		755,938	4,452,461
032 FireLake Travel Plaza	227,231	691,771	75,000		616,771	580,090
Total Casinos	6,630,419	5,141,289	4,092,022	5,950,920	(4,901,653)	15,532,551
<b>Grocery Enterprises</b>						
010 FireLake Discount Foods	2,045,833	813,321	135,000	85,481	666,927	592,840
043 FireLake Express Grocery	224,690	134,691	96,938	26,744	175,808	11,009
047 McCloud Grocery	455,877	418,564	107,256	36,681	147,967	311,308
Total Grocery	2,726,400	1,366,576	339,194	148,906	990,702	915,157
<b>Other Enterprises</b>						
002 Parks, Recreation, & Cultural Authority		(362,752)	—	185,029	(547,781)	(547,781)
012 Agricultural Operations		(151,335)	30,000		(181,335)	(181,335)
023 Golf	16,000	(156,509)	67,000		(223,509)	(223,509)
033 RWD #3		(427,187)		—	(427,187)	(427,187)
036 Iron Horse Industrial Park		(624,729)	1,065,000	188,187	(1,877,916)	(1,877,916)
038 Enterprise Development	158,500	48,070		—	48,070	48,070
039 Ball Fields at FireLake	25,666	(364,962)	5,000	—	(369,962)	(369,962)
044 FireLake Arena	60,000	(1,219,432)	—	—	(1,219,432)	(1,219,432)
048 Restaurants at FireLake	74,568	(113,028)			(113,028)	(113,028)
Other Enterprises	334,734	(3,371,864)	1,167,000	373,216	(4,912,080)	(4,912,080)
Total for All Enterprises	9,691,553	3,136,001	5,598,216	6,473,042	(8,935,257)	11,535,628
<b>Government with tax payments</b>						
101 General Fund	10,794	see expenses below				
102 Gen Supportive Service	7,500	see expenses below				
Total General Fund tax payments	18,294					
<b>Internal Service Funds</b>						
050 Enterprise Admin Cost Pool		(1,236,974)	1,233,663		(2,470,637)	(2,470,637)
155 Benefits Fund	(835,321)	(835,321)			(835,321)	
530 Indirect Cost		461,664			461,664	
Total Internal Service		(1,610,631)	1,233,663	—	(2,844,294)	(2,470,637)
<b>Tribal Government Programs</b>						
101 General Account	(16,462,855)	(13,398,881)	3,026,894	37,080	(16,462,855)	
102 General Supportive Services		(282,495)	1,586,975	58,887	(1,928,357)	(1,928,357)
322 911 Dispatch	(409,164)	(409,164)	—		(409,164)	
300 Trust Appropriations	(161,000)	(161,000)			(161,000)	
168 Tag Agency	97,619	97,619	—		97,619	
<b>Matching Funds Federal Grants and Contracts-Awarded</b>						
141 BIA Tribal matching funds	—				—	
131 CDC CPN Match	(1,000,000)	197,189			197,189	
ICDBG Match	—	—			—	
	—				—	
	—				—	
Total Tribal Programs	(18,770,721)	(13,956,732)	4,613,869	95,967	(18,666,568)	(1,928,357)
Capital Projects to be Financed/ CARES/VW Covered	—		(2,933,005)			2,933,005
Budgeted Net Revenue	(9,060,873)					10,069,639
Net			8,512,743	6,569,009		

Net Tax Comm & Enterprise Income

1,008,765

**Capital Projects Budget**  
**For the Budget Year Ending September 30, 2021**

	Budget		Description
<b>ENTERPRISES</b>			
	135,000	Improvements	Replace the existing cooling tower for the current HVAC system. the current tower is now 20 years old and requires replacement if we are going to continue to use the chilled water system we currently have in place. The alternative would be to replace the entire system with package units. The package units would require a significant investment but in the long run would be more energy efficient and allow better humidity control throughout the store. In the past we had 2 units and 1 has been out of service for several years now. If the current equipment goes out we will lose all A/C throughout the building.
<b>FireLake Discount Foods</b>	<b>\$ 135,000</b>		
	30,000	Equipment	Sod installer is estimated at \$37,000 This is for the installer and roller. This will give us the ability to professionally install sod for both commercial and residential sales, and give us the ability to supply the tribe with any sod needs. The 5 ton Spreader is \$15,000.00 and supply our great need for our own spreader. This is due to trying to beat the rain in our grass outside of pivots. The problem with borrowing spreaders, is that everyone else is trying to beat the rain also. The 22ft. sod finish mower cost is \$26,300. Our equipment is being used to its limits and it is time to buy a new finish mower. Getting one of this quality and size will benefit us for many years to come. When our equipment goes out production will be hurt greatly. This new finish mower will help keep our production ahead of the game. - removed installer and spreader - raised budget for finish mower to \$30K and denied all other equipment requests
<b>Agricultural Operations</b>	<b>\$ 30,000</b>		
Casino Food & Beverage Complimentary	287,400	Improvements	Bistro rework - possible COVID coverage
<b>FireLake Casino</b>	<b>\$ 287,400</b>		
	27,000	Improvements	Widen bridge at #16, rebuild #16 green - neither touched in recent renovation.
	40,000	Equipment	GPS System for golf carts
<b>FireLake Golf</b>	<b>\$ 67,000</b>		
Accounting	28,500	Equipment	replace count/sorter machine in pull count room
Housekeeping	26,072	Equipment	Chariot 3 IExtract 26" Duo Extractor w/ Charger x 2
Networking	1,031,000	Equipment	(\$565,000) Replacement of Marquee Sign, Video Screen on both sides, Hotel Room TV's (\$131,500), Video Conferencing – For existing Conference Center and Meeting Rooms (\$175,000), Amphitheater – Outdoor Venue (\$1,000,000), Network Infrastructure – Switch/Router/Firewall (\$35,000), Wifi – Enterprise and Guest usage (\$67,000), Multi Unit Video Walls (\$57,500) - removed Amphitheater per budget committee
Spa	150,000	Improvements	Approved in FY20 - The spa needs renovations to increase revenue and better serve our clientele - possible COVID coverage
Facilities Maintenance	55,091	Equipment	Kubota 71hp Diesel Tractor w/ Hydraulic Shuttle Shift Transmission & Cab w/Front End Loader & Mounting Kit....also to include 12' Rotary Cutter w/ 4 Aircraft Tires - Maintenance is in need of upgrading to a larger & more durable tractor w/ rotary cutter for mowing/maintaining the property. With the property expanding, this tractor will cover several needs around our facilities. Such needs include dirt work, gravel work, maintaining the back 40, moving heavy equipment/landscaping materials & also will use in inclement weather (e.g. spreading salt on parking lots & scraping ice & snow). The tractor we currently own is around 10 years old and doesn't have 4 wheel drive. For a property this size & the projects we've used it for, the years of wear & tear have made it not durable for our future daily needs.
Surveillance	89,000	Equipment	Avigilon Surveillance System Upgrade (\$32,500), CPN Wide Video Access (\$79,000), Valet "Vehicle Camera" Inspection system (\$10,900) - check into thermal cameras - possibly pay for with COVID \$
Slots	1,000,000	Equipment	25 new Aristocrat machines - lease/purchase per budget committee
Slots	320,000	Improvements	We are looking at replacing the slot chairs, we are going on 13 years with the original purchase in 2007 - refurbish old chairs for other projects
Buffet	1,000,000	Improvements	Remodel for buffet to have safer place for patrons due to COVID & adding drink stations to buffet so that we can eliminate hostess - pay for with COVID funds
Flame-Brazilian Steakhouse	29,959	Improvements	Flame (Flooring): Refinish Flame Steakhouse Flooring Total Cost: \$24,959.00 The original flooring in Flame was installed in 2014 and with the over time wear & tear, the wood has been scratched, scuffed, wet & worn. Refinishing the wood will give it a fresh clean look without having to put all new flooring in.
<b>Grand Casino Hotel &amp; Resort</b>	<b>\$ 3,729,622</b>		

**Capital Projects Budget**  
**For the Budget Year Ending September 30, 2021**

	Budget	Description
	75,000	Improvements Fix multiple large cracks and broken concrete in trucker area
<b>Grand Travel Plaza</b>	<b>\$ 75,000</b>	
	65,000	Improvements Fencing, lighting, security & software
ProPipe Location	1,000,000	Construction To complete the construction cost for Pro-Pipe \$1,000,000. We will be charging Pro-Pipe \$28,000 a month +1.25 cents per pound of production. The \$28,000 is the base monthly rent which would be paid in advance on a monthly basis. The 1 1/4 cents per pound will be paid 30 days behind. We estimate that 1,000,000 to 2,000,000 pounds a month will be their minimum production.
<b>Iron Horse Industrial Park</b>	<b>\$ 1,065,000</b>	
	5,000	Equipment John Deere Gator
<b>Ball Fields at FireLake</b>	<b>\$ 5,000</b>	
	61,638	Construction Outdoor walk-in freezer with roof- Hinton Refrigeration will put in a new freezer will help with storage to help maximize sales in both meat and frozen departments; Freezer Pad -TAF Construction- Demo concrete where new freezer is going and pour a new insulated pad for new freezer.
	35,300	Equipment IT recommended we upgrade from window 7 to windows 10 and this will update our registers to windows 10
<b>FireLake Express Grocery</b>	<b>\$ 96,938</b>	
	55,900	Construction TAF Construction, Smoke shop drive thru - Build a cover for the Smoke Shop drive thru. This will be similar to what is at the Corner Store by FDF it will be taller and wider. This is needed for several reasons, In the Summer it will help shade the west windows and cut cost for cooling, It will also keep the rain out of the building, off of the customers and employees, and also will block the West, Northwest winds in the cold winter months, It should help with the heating cost as well.
	51,356	Equipment Truno Cameras-More Security in High Theft areas.
<b>McCloud Grocery</b>	<b>\$ 107,256</b>	
<b>TOTAL ENTERPRISES</b>	<b>\$ 5,598,216</b>	

**Capital Projects Budget**  
**For the Budget Year Ending September 30, 2021**

ENTERPRISE ADMIN COST POOL	Budget	Description
	118,269	Equipment \$118,269 Replace 1994 GMC 2 Ton Flatbed with VW Settlement
<b>Motor Pool</b>	<b><u>118,269</u></b>	
	370,894	Equipment \$20,000-Capital repair for Komatsu 300 trackhoe, \$25,000- Miscellaneous equipment repair, \$80,000 Purchase used trackhoe, \$35,000 to purchase 3/4 ton truck to replace #0141 half ton truck, VW Settlement for possible replacement of #0295 & #0045 our 2 dump trucks - \$69,800 Replace 2000 Small Freightliner Dump Truck/\$141,094 Replace 2005 Large Volvo Dump Truck
<b>Construction Management</b>	<b><u>370,894</u></b>	
	144,500	Equipment replace one vehicle per year for next five years - \$115,000 VW settlement vehicle /equipment
<b>Electrical Department</b>	<b><u>\$ 144,500</u></b>	
	600,000	Computer Equipment Expenses for uses on unexpected purchases requiring capital costs
<b>Networking</b>	<b><u>\$ 600,000</u></b>	
<b>TOTAL ENTERPRISE ADMIN COST POOL</b>	<b><u>\$ 1,233,663</u></b>	

**Capital Projects Budget**  
**For the Budget Year Ending September 30, 2021**

GENERAL ACCOUNT	Budget	Description
	2,000,000	Land Acquisition Continuing expansion of reservation purchasing fee lands in select areas and undivided interest in existing allotments
	250,000	Site Dev./ Improvement Costs Development or redevelopment of property to solve environmental problems, prepare property to produce income, upgrade or remodel prospective rental properties, prepare sites for commercial / industrial development projects
	200,000	Construction Expense Columbarium
<b>General Account</b>	<b>\$ 2,450,000</b>	
	21,894	Special Projects remaining balance of funding that must follow FHWA funding requirements.
<b>Tribal Roads</b>	<b>\$ 21,894</b>	
	480,000	Special Projects Harrison Road Creek Bank Stabilization; Letter of Map Revision (LOMR) required to revise floodplain maps; Elevation certificates required for CPN Floodplain Permits; Maintain open flow channels for Squirrel Creek; Maintain open flow channels for Deer Creek; Maintain open flow channels for Squirrel Creek high flow by pass; Maintain open flow channels for Unnamed Tributary; Maintain/Trench agricultural drainage ditches; Drainage Study - Belshe/Casino Property; Iron Horse and Hardesty Road Drainage Implementation Project; Conditional Letter of Map Revision (CLOMR) required for HEARTH leases and other eligible agreements
<b>Flood Plain Board</b>	<b>\$ 480,000</b>	
	15,000	Site Dev./ Improvement Costs Storage/dirt work
<b>Eagle Aviary</b>	<b>\$ 15,000</b>	
	40,000	Capital Equipment \$35,000 Estimate for HVAC upgrades per Mechanical; \$5,000 ice machine
	20,000	Site Dev./ Improvement Costs Placeholder for Drainage Project to mitigate erosion around Bourbonnais Cabin based on quote, which is several years old, now.
<b>Cultural Resources</b>	<b>\$ 60,000</b>	
<b>TOTAL GENERAL ACCOUNT</b>	<b>\$ 3,026,894</b>	

**Capital Projects Budget**  
**For the Budget Year Ending September 30, 2021**

GENERAL SUPPORTIVE SERVICES	Budget	Description
	517,475	Capital Equipment \$300,000.00-250,000 Gal Clearwell finished water holding tank for Macomb Plant- Current capacity 175,000 with daily volume of 450 to 500,000 gallons-More finished water storage is great need-was in 2020 Budget but delayed by Covid 19. \$10,000 extension of suction length in existing tank \$67,500- Skid Steer Loader-loading and unloading pipe and equipment. Also best way to restore and level ditch lines. \$20,000.00-"SMEAL" truck and crane to pull well pumps in need of service-Used. \$45,000.00-Bar Screen for Dale Sewer Plant for containment of trash and odor. \$74,975 Replace 1994 Ford F700 with VW funds.
	25,000	Architects & Engineering expansion
	40,000	Site Dev./Improvement Costs expansion
	550,000	Construction Expense \$550,000.00-Expansion of distribution system in both Pottawatomie and Lincoln Counties-Anticipate installation of 15-20 miles of line.
<b>Public Works</b>	<b>\$ 1,132,475</b>	
	210,000	Capital Equipment replacement of vehicles in the fleet as needed
<b>Fleet Leasing</b>	<b>\$ 210,000</b>	
	10,000	Capital Equipment Keyless Entry System <\$10,000
<b>Sharp Property</b>	<b>10,000</b>	
<b>TOTAL GENERAL SUPPORTIVE SERVICES</b>	<b>\$ 1,352,475</b>	

**Capital Projects Budget**  
**For the Budget Year Ending September 30, 2021**

OTHER GENERAL FUNDS	Budget	Description
	6,500	Capital Equipment Purchase of new large format laminator
<b>FireLake Designs</b>	<b>\$ 6,500</b>	
	85,000	Capital Equipment Purchase of a new dump truck for hauling & new rock hauling trailer
have \$10K and \$15K in these lines w/no desc	25,000	Site Dev./Improvement Costs —
	50,000	Construction Expense 0
<b>Potawatomi Batch Plant</b>	<b>\$ 160,000</b>	
	68,000	Capital Equipment fire retardant application equipment/additional nozzles (\$18K each), pickup for sales and hauling equipment (3/4 ton)
<b>Foam Insulation System</b>	<b>\$ 68,000</b>	
<b>TOTAL OTHER GENERAL FUNDS</b>	<b>\$ 234,500</b>	
	<b>\$ 4,613,869</b>	<b>TOTAL GENERAL FUNDS</b>
	<b>\$ 5,847,532</b>	<b>TOTAL TRIBAL PROGRAMS</b>
	<b>\$11,445,748</b>	<b>TOTAL ALL NON GRANT CAPITAL PROJECTS</b>



**Capital Projects Budget  
For the Budget Year Ending September 30, 2021**

	Budget	Description
<b>FEDERAL CAPITAL</b>		
	5,107,500	Community Proj
	3,500,000	Special Projects
		Car Wash Parking (Route #9329) Cemetery Road (Route # 8063) Citizen Place Phase II Roads (Route # 8234) Transit 2nd Floor (Route #9353) Iron Horse-Pro Pipe Road & Parking (Route # 9356) Transit Operations Iron Horse Development - Phase I Outside Stg. (Route #8170)
<b>Direct Implementation W/ Federal Highway</b>	<b>\$ 8,607,500</b>	
	179,681	Capital Equipment Fleet replacement and updating of vehicle camera systems
<b>DOJ Tribal Resource 18-21</b>	<b>\$ 179,681</b>	
	66,112	Construction Expense Fencing and generator install for emergency radio network expansion
<b>FY 2019 Tribal Homeland Security Grant</b>	<b>\$ 66,112</b>	
	170,377	Capital Equipment Transit fleet replacement, two ADA vans, one 7 pass minivan, camera updates
<b>Transit Discretionary Grant FY 19-20</b>	<b>\$ 170,377</b>	
	1,520,000	Construction Expense Expansion of rail lines at Iron Horse
	680,000	Capital Equipment Approved equipment: Reach stacker, tug, industrial forklift
<b>EDA Iron Horse III</b>	<b>\$ 2,200,000</b>	
	675,000	Construction Expense Construction of Firelake Car Wash enterprise
	45,000	Architects & Engineering A&E associated with Firelake Car Wash project
<b>ICDBG 2019 Firelake Car Wash</b>	<b>\$ 720,000</b>	
	649,296	Capital Equipment Indoor play area, splashpad, fencing @ afterschool, additional storm shelter, sail coverings for sun-exposed playground
<b>477 Plan YR 17-19</b>	<b>\$ 649,296</b>	
	500,000	Capital Equipment —
	500,000	Land Acquisition Maintain in FY20 as planning for expansion of health services continues
	550,000	Site Dev./Improvement Costs Mission Hill Roof
	2,500,000	Construction Expense Possible clinic in Choctaw
<b>Clinic 3rd Party</b>	<b>\$ 4,050,000</b>	
	5,000	Capital Equipment —
	5,000	Architects & Engineering Used for ICDBG independent estimates
<b>Housing Non-Program Income</b>	<b>\$ 10,000</b>	
	30,000	Capital Equipment Maintenance Truck
<b>Housing Program Income</b>	<b>\$ 30,000</b>	

**Capital Projects Budget**  
**For the Budget Year Ending September 30, 2021**

<u>Budget</u>	<u>Description</u>
50,000	Architects & Engineering Backup budget for IHBG Rental Expansion Grant Project
2,129,992	Site Dev./ Improvement Costs Backup budget for IHBG Rental Expansion Grant Project
25,000	Site Dev./ Improvement Costs King's Road New Home Project
<b>NAHASDA - Indian Housing Block Grant</b>	
<b>\$ 2,204,992</b>	
15,000	Site Dev./ Improvement Costs Road Repair
<b>Father Murphy</b>	
<b>\$ 15,000</b>	
<b>TOTAL FEDERAL CAPITAL</b>	
<b>\$18,902,986</b>	
<b>PENDING FEDERAL CAPITAL</b>	
\$ 11,000	Capital Equipment Recycling bailer
<b>EPA PPG Grant</b>	
\$ 900,000	Construction Expense COVID quarantine and testing facility
<b>HUD ICDBG CARES</b>	
<b>TOTAL PENDING FEDERAL CAPITAL</b>	
<b>\$ 911,000</b>	
<b>VW SETTLEMENT VEHICLE</b>	
69,800	Replace 2000 Freightliner Dump Truck whole vehicle variety of small dump truck uses
141,094	Replace 2005 Volvo Dump Truck whole vehicle variety of large dump truck uses
<b>CONSTRUCTION</b>	
<b>\$ 210,894</b>	
115,000	Replace 2001 Ford F550 Super Duty Bucket Truck whole vehicle plus possible lifting mechanism used to lift workers fixing parking lot lights
<b>ELECTRICAL</b>	
<b>\$ 115,000</b>	
74,975	Replace 1994 Ford F700 whole vehicle used to pull equipment to the job sites
<b>PUBLIC WORKS</b>	
<b>\$ 74,975</b>	
118,269	Replace 1994 GMC 2 Ton w/Volvo Flat Bed whole vehicle transport material and forklift by construction prior to reallocation to motor pool on 4/2/20
<b>MOTOR POOL</b>	
<b>\$ 118,269</b>	
<b>TOTAL VW SETTLEMENT VEHICLE REPLACEMENT</b>	
<b>\$ 519,138</b>	
<b>TOTAL FUNDING ALLOCATION</b>	
<b>\$ 556,605</b>	
<b>TO FUND DISPOSAL OF OLD AND SETUP OF NEW</b>	
<b>\$ 37,467</b>	

**ENTERPRISE FUNDS COMBINED BUDGETS - SUMMARY**

Budget FY 2020-21

	Budgeted	Expenditures			Cash	Budgeted
	Gross Revenue	Before Dep & Amort	Capital Budget	Debt Pmts(Sources)	Available	Transfers (In) / Out
026 Grand Casino	\$ 70,744,559	\$ 67,338,379	\$ 3,729,622	\$ 5,950,920	\$ (6,274,362)	\$ 10,500,000
021 FireLake Casino	21,480,127	20,436,789	287,400		755,938	4,452,461
032 FireLake Travel Plaza	33,971,700	33,279,929	75,000		580,090	580,090
010 FireLake Discount Foods	47,989,360	47,176,039	135,000	85,481	592,840	589,136
043 FireLake Express Grocery	8,412,500	8,277,809	96,938	26,744	11,009	11,009
047 McCloud Express Grocery	17,756,700	17,338,136	107,256	36,681	274,627	311,308
002 FireLake Parks & Recreation	18,799	381,551	—	185,029	(547,781)	(547,781)
012 Agricultural Operations	650,000	801,335	30,000	—	(181,335)	(181,335)
023 FireLake Golf	953,000	1,109,509	67,000		(223,509)	(223,509)
033 Rural Water District # 3	1,509,300	1,936,487	—	—	(427,187)	(427,187)
036 Iron Horse Industrial Park	168,000	1,004,729	1,065,000	188,187	(1,877,916)	(1,877,916)
038 Enterprise Development	156,800	108,730	—	—	48,070	48,070
039 Ball Fields at FireLake	330,650	695,612	5,000		(369,962)	(369,962)
044 Arena	897,100	2,116,532	0	—	(1,219,432)	(1,219,432)
048 Restaurants at FireLake	731,060	844,088			(113,028)	(113,028)
<b>TOTALS</b>	<b>\$ 205,981,655</b>	<b>\$ 202,845,654</b>	<b>\$ 5,598,216</b>	<b>\$ 6,473,042</b>	<b>\$ (8,971,938)</b>	<b>\$ 11,531,924</b>

**INTERNAL SERVICE FUNDS COMBINED BUDGETS - SUMMARY**

**FOR THE BUDGET YEAR ENDING September 30, 2021**

	<b>Budgeted Gross Revenue</b>	<b>Expenditures Before Dep &amp; Amort</b>	<b>Cash Income</b>	<b>Capital Budget</b>	<b>Budgeted Transfers (In) / Out</b>
<b><u>Internal Service Funds</u></b>					
<b>Enterprise Admin Cost Pool</b>	<b>\$ 10,811,207</b>	<b>\$ 12,048,181</b>	<b>\$ (1,236,974)</b>	<b>\$ 1,233,663</b>	<b>\$ (2,470,637)</b>
<b>Benefits Fund</b>	<b>23,072,679</b>	<b>23,908,000</b>	<b>(835,321)</b>	<b>—</b>	<b>(835,321)</b>
<b>Indirect Cost Pool</b>	<b>20,334,981</b>	<b>19,873,317</b>	<b>461,664</b>	<b>—</b>	<b>—</b>
<b>Total Internal Service Funds</b>	<b>\$ 54,218,867</b>	<b>\$ 55,829,498</b>	<b>\$ (1,610,631)</b>	<b>\$ 1,233,663</b>	<b>\$ (3,305,958)</b>

## Enterprise Admin Cost Pool

For the Budget Year Ending September 30, 2021

	Budget 2020	YTD 2020	Budget 2021	INC/(DEC) 2020-2021
<b>Enterprise Admin Cost Pool Total Revenue</b>	<b>\$ 10,309,247</b>	<b>\$ 4,464,936</b>	<b>\$ 10,811,207</b>	<b>\$ 501,960</b>
<b>Main</b>				
Total Payroll Expense	30,000	12,167	30,000	—
Festival Expense	285,000	11,255	285,000	—
Gathering Expense	50,000	—	50,000	—
Festival Grounds Improv & Maint	100,000	32,546	100,000	—
Indirect Expenses	1,131,100	819,619	1,131,100	—
<b>Maintenance</b>				
Total Payroll Expense	87,509	74,186	87,509	—
Total Indirect Expenses	177,874	95,841	177,874	—
<b>Accounting</b>				
Total Payroll Expense	603,965	509,140	605,540	1,575
Total Indirect Expenses	158,018	58,497	158,018	—
<b>Purchasing</b>				
Total Payroll Expense	129,573	67,037	121,474	(8,099)
Total Indirect Expenses	41,664	4,753	39,060	(2,604)
<b>Human Resources</b>				
Total Payroll Expense	942,787	625,208	942,787	(1)
Total Indirect Expenses	316,719	80,523	154,347	(162,372)
<b>Public Relations</b>				
Total Payroll Expense	321,689	253,109	304,438	(17,251)
Total Indirect Expenses	1,250,500	289,776	1,274,750	24,250
<b>Motor Pool</b>				
Total Payroll Expense	124,637	77,946	124,638	1
Total Indirect Expenses	191,089	103,404	191,088	(1)
Capital			118,269	
<b>Administration</b>				
Total Payroll Expense	226,056	82,734	250,431	24,375
Total Indirect Expenses	154,638	6,730	185,425	30,787
<b>Construction Management</b>				
Total Payroll Expense	632,256	354,104	607,755	(24,501)
Total Indirect Expenses	265,828	76,863	213,825	(52,003)
Capital			370,894	
<b>Police</b>				
Total Payroll Expense	1,804,038	1,262,046	1,370,567	(433,471)
Total Indirect Expenses	325,500	145,690	325,500	—
<b>Economic Dev (Iron Horse Non Federal)</b>				
Total Indirect Expenses	73,750	27,747	147,500	73,750
<b>Program Support</b>				
Total Payroll Expense	434,793	298,959	408,946	(25,847)
Total Indirect Expenses	137,427	59,841	193,463	56,036
<b>Legislative Budget</b>				
Total Indirect Expenses	416,536	192,684	383,000	(33,536)
<b>Networking</b>				
Total Payroll Expense	198,275	178,660	225,295	27,020
Total Indirect Expenses	316,904	261,835	403,733	86,829
Capital			600,000	
<b>Housekeeping</b>				
Total Payroll Expense	608,874	382,498	608,874	—
Total Indirect Expenses	295,485	238,505	267,995	(27,490)
<b>Electrical</b>				
Total Payroll Expense	344,533	308,349	344,532	(1)
Total Indirect Expenses	266,872	192,544	345,622	78,750
Capital			144,500	
<b>Mechanical</b>				
Total Payroll Expense	637,754	354,890	440,235	(197,519)
Total Indirect Expenses	283,454	142,340	200,397	(83,057)
<b>Internal Audit</b>				
Total Payroll Expense	39,004	35,140	39,004	—
Total Indirect Expenses	7,523	833	7,523	—
<b>Safety</b>				
Total Payroll Expense	172,907	82,652	192,119	19,212
Total Indirect Expenses	40,611	8,095	45,123	4,512
<b>Fleet Management</b>				
Total Indirect Expenses	35,486	22,485	31,760	(3,726)
<b>Total EACP Budgeted Expenses</b>	<b>\$ 13,660,625</b>	<b>\$ 7,831,231</b>	<b>\$ 14,249,908</b>	<b>\$ (644,382)</b>

TRIBAL PROGRAMS COMBINED BUDGETS - SUMMARY

FOR THE BUDGET YEAR ENDING September 30, 2021

	<u>Budgeted Gross Revenue</u>	<u>Expenditures Before Dep &amp; Amort</u>	<u>Capital Budget</u>	<u>Debt Obligations</u>	<u>Cash Available</u>	<u>Budgeted Transfers (In) / Out</u>
<i><u>Tribal Government Programs</u></i>						
101 General Account	\$ 1,811,453	\$ 15,210,334	\$ 3,026,894	\$ 37,080	\$ (16,462,855)	\$ (16,462,855)
102 General Supportive Services	6,205,766	6,488,261	1,586,975	58,887	(1,928,357)	(1,928,357)
131 CDC - NonRestricted	2,375,477	2,178,288			197,189	(1,000,000)
168 CPN Tag Agency	425,650	328,031	—		97,619	97,619
300 Trust Fund Appropriations		—			—	(161,000)
526 Tax Commission	10,125,000	2,250,000			7,875,000	9,709,847
735 Housing Non-Program	428,000	165,238			262,762	no cash impact
322 911 Dispatch	430,282	839,446	—		(409,164)	(409,164)
<b>Total All Tribal Government Programs</b>	<b>\$ 21,801,628</b>	<b>\$ 27,459,598</b>	<b>\$ 4,613,869</b>	<b>\$ 95,967</b>	<b>\$ (10,367,806)</b>	<b>\$ (10,153,910)</b>

**GENERAL ACCOUNT - SUMMARY**  
**FOR THE BUDGET YEAR ENDING September 30, 2021**

		Budgeted Gross Revenue	Exp. Before Depr. & Capital	Capital Budget	Debt Pmts. / (New Debt)	Projected Cash Balance	Budgeted Transfers (In) / Out
<b><i>101 General</i></b>							
General Main	0000	\$ 263,500	\$ 3,834,818	\$ 2,450,000	\$ 37,080	\$ (6,058,398)	\$(16,462,855)
Cultural Heritage Center Summary		120,000	177,561	0	0	(57,561)	0
Gaming Commission	0022	1,211,856	1,234,255	—	0	(22,399)	0
Boxing Commission	0051	16,300	16,830	—	0	(530)	0
Tribal Assistance	0053	0	1,040,383	0	0	(1,040,383)	0
Leadership Program	0054	0	66,550	0	0	(66,550)	0
Hardship Assistance	0055	0	110,379	0	0	(110,379)	0
Election Comm.	0057	0	115,445	0	0	(115,445)	0
Em Management	0059	—	90,200	—	0	(90,200)	0
EPA-Projects	0061	—	6,600	0	0	(6,600)	0
Vocational Scholarship	0064	—	183,727	0	0	(183,727)	0
Flood Plains Board	0056	—	137,375	480,000	0	(617,375)	0
Tribal Roads	0079	39,797	17,903	21,894	0	—	0
Rossville, KS	0179	8,000	43,945	0	0	(35,945)	0
Eagle Aviary	0083	—	265,115	15,000	0	(280,115)	0
Museum	0088	0	97,658	60,000	0	(157,658)	0
Property (Lease / Rental) Management	0095	145,000	308,102	0	0	(163,102)	0
Leasing / Tax	0111	—	105,865	0	0	(105,865)	0
Higher Education	0112	7,000	7,279,137	0	0	(7,272,137)	0
Internships	0114	—	78,485	0	0	(78,485)	0
<b><i>Total All 101 General</i></b>		<b>\$ 1,811,453</b>	<b>\$ 15,210,334</b>	<b>\$ 3,026,894</b>	<b>\$ 37,080</b>	<b>\$(16,462,855)</b>	<b>\$(16,462,855)</b>

**GENERAL SUPPORT SERVICES - SUMMARY**

**FOR THE BUDGET YEAR ENDING September 30, 2021**

		Budgeted Gross Rev.	Exp. Before Dep. & Amort.	Capital Budget	Debt Obligations	Cash Available	Budgeted Transfers (In) / Out
<i><b>102 General</b></i>							
Main	0000	\$ 37,250	\$ 770	\$ —	\$ —	\$ 36,480	\$ (1,928,357)
KGFF	0016	68,000	478,816	—	—	(410,816)	—
Purchasing	0025	385,000	642,350	—	—	(257,350)	—
Mini Putt	0028	2,300	19,660	—	—	(17,360)	—
Construction	0040	—	—	—	—	—	moved to EACP
Leased Enterprises	0067	1,125,000	—	—	—	1,125,000	—
Facilities	0071	350,000	—	—	—	350,000	—
Public Works	0078	—	493,425	1,132,475	58,887	(1,684,787)	—
Fleet Leasing	0080	50,000	29,250	210,000	—	(189,250)	—
Mechanical	0081	—	—	—	—	—	moved to EACP/IDC
Fire Dept	0103	—	221,195	—	—	(221,195)	—
Energy Services	0121	—	—	—	—	—	consolidated with Electrical
Chiller	0133	—	176,000	—	—	(176,000)	—
Taj	1003	—	37,950	—	—	(37,950)	—
Headquarters	1004	—	89,650	—	—	(89,650)	—
FIRE Center	1011	—	3,025	—	—	(3,025)	—
Purch/Elec Warehouse Bldg.	1012	—	15,675	—	—	(15,675)	—
Branch Bank	1059	—	28,710	—	—	(28,710)	—
Hwy 102 Storage	1062	—	16,555	—	—	(16,555)	—
Union St Lumberyard	1063	—	4,070	—	—	(4,070)	—
Church Property	1064	50,000	50,000	—	—	—	—
Sharp Property	1044	—	62,160	10,000	—	(72,160)	—
Old Pratt's	1065	—	12,100	—	—	(12,100)	—
Coker Prop	1066	—	4,817	—	—	(4,817)	—
Dan Ran Bldg	1071	—	5,950	—	—	(5,950)	—
Purch Warehouse #2	1072	—	3,300	—	—	(3,300)	—
Drug Task Force Bldg	1010	—	1,100	—	—	(1,100)	—
FNB Gordon Cooper	2050	—	111,650	—	—	(111,650)	—
FL Designs	030	618,500	933,200	6,500	—	(321,200)	—
Batch Plant	139	837,700	1,292,756	160,000	—	(615,056)	—
Spray Foam	2174	2,682,016	1,754,127	68,000	—	859,889	—
<b>Total Gen Supportive Services</b>		\$6,205,766	\$ 6,488,261	\$ 1,586,975	\$ 58,887	\$ (1,928,357)	\$ (1,928,357)



**CPN HEALTH SYSTEM & OFFICE OF ENVIRONMENTAL HEALTH - SUMMARY**

**FOR THE BUDGET YEAR ENDING September 30, 2021**

	Budget	Actual	Budget	INC/(DEC)
	2020	YTD 2020	2021	2020-2021
<b>Revenue</b>				
Interest Income	\$ 750.00	\$ 752.00	\$ 1,000.00	\$ 250.00
Miscellaneous Income	\$ 10,000.00	\$ 3,500.00	\$ 5,000.00	\$ (5,000.00)
IHS AFA Revenue	\$ 34,000,000.00	\$ 34,836,007.00	\$ 34,500,000.00	\$ 500,000.00
IHS AFA Carryover	\$ 9,000,000.00	\$ 15,611,064.00	\$ 18,500,000.00	\$ 9,500,000.00
3rd Party Revenue**	\$ 12,600,000.00	\$ 8,500,000.00	\$ 10,000,000.00	\$ (2,600,000.00)
Third Party Carryover	\$ 25,000,000.00	\$ 28,102,041.00	\$ 32,189,317.00	\$ 7,189,317.00
COVID-19 AFA Revenue	\$ 7,033,780.00	\$ 7,033,780.00	\$ 6,133,064.69	\$ (900,715.31)
COVID-19 Third Party Revenue	\$ 4,912,087.00	\$ 4,912,087.00	\$ 2,500,000.00	\$ (2,412,087.00)
<b>Gross Revenue</b>	\$ 92,556,617.00	\$ 98,999,231.00	\$ 103,828,381.69	\$ 11,271,764.69

	Budget	Actual	Budget	INC/(DEC)
	2020	YTD 2020	2021	2020-2021
<b>Expenses</b>				
Wellness Center	\$ 468,072.85	\$ 46,570.02	\$ 459,822.85	\$ (8,250.00)
Clinic Administration	\$ 10,150,500.00	\$ 9,019,212.17	\$ 10,150,500.00	\$ 0.00
Intake/Registration	\$ 764,715.00	\$ 495,491.00	\$ 764,715.00	\$ 0.00
Medical Records	\$ 442,609.58	\$ 314,467.90	\$ 442,609.58	\$ 0.00
Physical Therapy	\$ 580,776.23	\$ 450,934.30	\$ 580,776.23	\$ 0.00
Behavioral Health	\$ 765,888.45	\$ 605,973.34	\$ 765,888.45	\$ 0.00
Pharmacy	\$ 4,530,863.12	\$ 3,926,509.47	\$ 4,530,863.00	\$ (0.12)
Community Health Rep	\$ 329,524.00	\$ 219,868.45	\$ 225,878.00	\$ (103,646.00)
Public Health	\$ 388,757.49	\$ 285,106.29	\$ 132,792.49	\$ (255,965.00)
CHR/Public Health Rossville	\$ 131,461.00	\$ 15,309.90	\$ 130,021.00	\$ (1,440.00)
Imaging Services	\$ 2,013,329.05	\$ 842,132.12	\$ 2,013,329.52	\$ 0.47
Specialty Clinic	\$ 898,886.29	\$ 281,982.45	\$ 898,886.29	\$ —
Lab	\$ 1,857,738.50	\$ 1,166,820.50	\$ 1,857,738.50	\$ 0.00
Clinic Medical	\$ 4,814,646.24	\$ 3,553,841.38	\$ 4,814,646.24	\$ 0.00
Optometry	\$ 736,610.00	\$ 565,470.26	\$ 736,610.00	\$ 0.00
Dental	\$ 2,307,940.84	\$ 1,330,444.64	\$ 2,307,940.84	\$ 0.00
Clinic Supplies Warehouse	\$ 1,200,000.00	\$ 119,643.38	\$ 1,200,000.00	\$ —
Adult Protective Services	\$ 198,717.00	\$ 7,350.00	\$ 0.00	\$ (198,717.00)
Contract Health Services	\$ 4,167,714.00	\$ 2,656,622.23	\$ 4,167,714.00	\$ —
Chiropractic Clinic (New)	\$ 0.00	\$ 0.00	\$ 404,317.26	\$ 404,317.26
Cultural Health Programs (New)	\$ 226,960.00	\$ 90,445.03	\$ 1,356,631.04	\$ 1,129,671.04
Third Party Billing	\$ 10,521,500.00	\$ 771,905.42	\$ 10,521,500.00	\$ —
Health Aids (Third Party)	\$ 921,203.00	\$ 650,814.61	\$ 921,203.00	\$ 0.00
CMOP (Third Party)	\$ 2,805,935.00	\$ 1,971,657.61	\$ 2,805,935.40	\$ 0.40
Elders (Third Party)	\$ 16,000.00	\$ 0.00	\$ 16,000.00	\$ —
House of Hope (Third Party)	\$ 71,000.00	\$ 26,525.29	\$ 71,000.00	\$ 0.00
Environmental Assess	\$ 294,708.00	\$ 81,075.42	\$ 269,113.00	\$ (25,595.00)
Environmental Assess-Recycle	\$ 450,249.00	\$ 0.00	\$ 0.00	\$ (450,249.00)
Health Education	\$ 356,969.44	\$ 111,644.93	\$ 356,969.44	\$ 0.00

<i>OEH (Administrative)</i>	\$ 473,000.00	\$ 3,971.39	\$ 473,000.00	\$ 0.00
<i>Clinic Covid Testing</i>	\$ 373,776.00	\$ 42,903.61	\$ 330,872.39	\$ (42,903.61)
<i>Clinic Covid Cares Operations</i>	\$ 3,744,990.00	\$ 857,811.70	\$ 2,887,178.30	\$ (857,811.70)
<i>Clinic Covid Cares Fac &amp; Equip</i>	\$ 409,594.00	\$ 0.00	\$ 409,594.00	\$ 0.00
<i>Clinic Covid PPPHCEA Testing</i>	\$ 2,505,420.00	\$ 0.00	\$ 2,505,420.00	\$ 0.00
<b>Total Expenses</b>	<b>\$ 59,920,054.08</b>	<b>\$ 30,512,504.81</b>	<b>\$ 59,509,465.82</b>	<b>\$ (410,588.26)</b>

**BUREAU OF INDIAN AFFAIRS**

**FY 2021**

**SUMMARY**

	FY 2020	YTD 2020	FY 2021	INC/(DEC) 2020-2021
<b><u>Revenue</u></b>				
BIA Tribal Gvt. Federal Revenue includes Govt. CSC	\$ 2,483,379		\$ 2,647,056	
BIA CARES Revenue	\$ 741,322		\$ 1,666,291	
Other Program Revenue (Court)	\$ 12,000		\$ 0	
(Operating Transfers In-- Enterprise Profits for BIA Programs	\$ 882,195		\$ (593,671)	
(Operating Transfers In-- Enterprise Profits for IDC	\$ 264,658		\$ (178,101)	
<b>Total Federal Revenue</b>	<b>\$ 2,495,379</b>		<b>\$ 4,313,347</b>	
<b><u>Expenses</u></b>				
Indian Child Welfare	\$ 391,155	\$ 193,313	\$ 314,522	\$ (76,633)
Law Enforcement	\$ 397,943	\$ 314,278	\$ 408,917	\$ 10,974
Tribal Court	\$ 546,255	\$ 311,765	\$ 546,255	\$ 0
Tribal Rolls	\$ 313,430	\$ 239,677	\$ 308,430	\$ (5,000)
Realty/Trust	\$ 1,025,900	\$ 766,630	\$ 1,025,900	\$ 0
GA Burial	\$ 30,000	\$ 0	\$ 0	\$ (30,000)
Scholarships	\$ 61,428	\$ 61,428	\$ 61,428	\$ —
IDC @ 41.68%	\$ 876,122	\$ 676,703	\$ 876,122	\$ 0
<b>Total Expenses</b>	<b>\$ 3,642,233</b>	<b>\$ 2,563,794</b>	<b>\$ 3,541,574</b>	<b>\$ (100,659)</b>
<b>AFA Subsidy</b>	<b>\$ 882,195</b>		<b>\$ (593,671)</b>	
<b>AFA IDC Subsidy @ 30%</b>	<b>\$ 264,659</b>		<b>\$ (178,101)</b>	
<b>AFA TOTAL SHORTFALL</b>	<b>\$ 1,146,854</b>		<b>\$ (771,773)</b>	

**477 PROGRAM (WSS & CHILD CARE)  
FY 2021  
SUMMARY**

	FY 2020	FY 2021	INC/(DEC) 2020-2021	YTD 2020
<b><u>Revenue</u></b>				
477 DOL Adult and Youth	\$ 658,935	\$ 710,594	\$ 51,659	
477 DHHS Child Care	\$ 9,829,805	\$ 10,293,093	\$ 463,288	
Child Care COVID-19	\$ 1,000,000	\$ 1,615,446	\$ 615,446	
Child Care Third Party Current year	\$ 810,700	\$ 698,200	\$ (112,500)	
Carryover Child Care Third Party	\$ 1,125,257	\$ 1,914,335	\$ 789,078	
Carryover Child Care Federal Funds	\$ 17,547,742	\$ 16,405,829	\$ (1,141,913)	
477 CARES	\$ 33,693	\$ 336,000	\$ 302,307	
477 BIA (WA,JOM & IDC)	\$ 325,933	\$ 354,219	\$ 28,286	
477 CSBG	\$ 161,632	\$ 167,432	\$ 5,800	
477 CSBG CARES		\$ 227,000	\$ 227,000	
<b>TOTAL 477 REVENUE</b>	<b>\$ 31,493,697</b>	<b>\$ 32,495,148</b>	<b>\$ 1,001,451</b>	
<b><u>Expenses</u></b>				
Child Care Dev. Fund	\$ 5,191,447	\$ 5,100,447	\$ (91,000)	\$ 2,929,911
Child Care Administration	\$ 122,852	\$ 122,852	\$ —	\$ 86,314
Child Care Quality Care	\$ 1,005,736	\$ 1,183,244	\$ 177,508	\$ 705,694
Child Care Third Party	\$ 160,800	\$ 160,800	\$ —	\$ —
Child Care Special Program	\$ 415,500	\$ 385,500	\$ (30,000)	\$ 70,642
E&T Program	\$ 736,148	\$ 802,197	\$ 66,049	\$ 511,771
E&T Administration	\$ 104,854	\$ 109,631	\$ 4,777	\$ 88,000
E&T Education CRT	\$ 60,000	\$ 60,000	\$ —	\$ 33,122
E&T Employment-WE	\$ 45,000	\$ 45,000	\$ —	\$ 22,312
E&T Employment-VE	\$ 42,500	\$ 42,500	\$ —	\$ 4,820
E&T CSBG	\$ 160,000	\$ 160,000	\$ —	\$ —
E&T Job Development	\$ 10,000	\$ 10,000	\$ —	\$ —
E&T JOM Education Direct Support	\$ 77,000	\$ 80,000	\$ 3,000	\$ 68,677
E&T Supportive Svs- Gas & Other	\$ 60,000	\$ 60,000	\$ —	\$ 23,791
E&T Social Services- Direct	\$ 40,000	\$ 92,509	\$ 52,509	\$ 32,314
E&T General Assistance	\$ 353,632	\$ 176,816	\$ (176,816)	\$ 35,853
E&T DOJ Youth	\$ 190,823	\$ 171,046	\$ (19,776)	\$ 39,466
E&T DOJ Reentry	\$ 406,521	\$ 307,826	\$ (98,694)	\$ 115,582
E&T COVID-19	\$ 760,000	\$ 1,167,304	\$ 407,304	\$ 314,429
Combined IDC Expense	\$ 1,945,872	\$ 2,436,709	\$ 490,837	\$ 1,734,138
<b>TOTAL 477 EXPENSES</b>	<b>\$ 11,888,685</b>	<b>\$ 12,674,381</b>	<b>\$ 785,697</b>	<b>\$ 6,816,836</b>

**INDIRECT COSTS (IDC) - SUMMARY**

FOR THE BUDGET YEAR ENDING September 30, 2021

Account Name	FY 2020	YTD 2020	FY 2021	INC/(DEC) 2020-2021
<b>Revenue</b>				
IHS-Health System	\$ 10,100,000.00	9,148,386.8	\$ 11,000,000.00	\$ 900,000.00
IHS 3rd Party	\$ 2,200,000.00	958,120.77	\$ 2,200,000.00	\$ 0.00
OEH IDC	\$ 230,000.00	—	\$ 230,000.00	\$ 0.00
BIA AFA	\$ 1,140,780.00	676,703	\$ 698,020.56	\$ (442,759.44)
BIA 477	\$ 2,040,985.00	1,734,137.91	\$ 2,436,709.00	\$ 395,724.00
Block Grants	\$ 1,539,963.00	544,109.85	\$ 1,595,594.41	\$ 55,631.41
Other Grants	\$ 1,231,802.00	866,572	\$ 2,174,657.05	\$ 942,855.05
<b>TOTAL</b>	<b>\$ 18,483,530.00</b>	<b>13,928,030.33</b>	<b>\$ 20,334,981.02</b>	<b>\$ 1,851,451.02</b>
<b>Expenses</b>				
Administration	\$ 542,417.00	\$ 98,416.68	\$ 563,855.50	\$ 21,438.50
Legislature	\$ 448,380.00	\$ 170,654.39	\$ 383,000.00	\$ (65,380.00)
Program Support	\$ 1,389,871.00	\$ 802,513.55	\$ 1,405,619.60	\$ 15,748.60
Safety	\$ 474,484.00	\$ 199,004.92	\$ 474,484.00	\$ 0.00
Housekeeping	\$ 1,071,729.00	\$ 761,460.28	\$ 1,071,728.90	\$ (0.10)
Main Facility/Security	\$ 590,000.00	\$ 41,808.60	\$ 590,000.00	\$ —
Maintenance	\$ 324,356.00	\$ 185,237.70	\$ 324,356.40	\$ 0.40
Accounting	\$ 1,701,761.00	\$ 1,249,194.16	\$ 1,781,634.43	\$ 79,873.43
Internal Audit	\$ 103,909.00	\$ 76,713.83	\$ 108,561.70	\$ 4,652.70
Human Resources	\$ 539,175.00	\$ 258,544.69	\$ 426,663.26	\$ (112,511.74)
Motor Pool	\$ 631,452.00	\$ 292,625.50	\$ 670,917.86	\$ 39,465.86
Networking/Data Management	\$ 2,926,451.00	\$ 2,215,274.36	\$ 3,302,395.01	\$ 375,944.01
Purchasing/Asset Management	\$ 358,527.00	\$ 177,610.31	\$ 374,580.37	\$ 16,053.37
Public Information	\$ 780,939.00	\$ 410,810.94	\$ 789,188.00	\$ 8,249.00
Self Governance	\$ 481,000.00	\$ 320,487.15	\$ 481,000.00	\$ 0.00
Fleet Management	\$ 42,669.00	\$ 52,581.12	\$ 67,490.00	\$ 24,821.00
Electrical	\$ 733,522.00	\$ 1,113,094.98	\$ 843,522.12	\$ 110,000.12
Mechanical (New)	\$ 1,125,920.81	\$ 1,104,955.98	\$ 782,994.58	\$ (342,926.24)
Clinic Facility	\$ 510,000.00	\$ 243,733.26	\$ 510,000.00	\$ 0.00
Clinic Administration	\$ 1,265,726.00	\$ 917,081.58	\$ 1,265,726.00	\$ 0.00
Clinic Business Office/Procurement	\$ 1,409,649.00	\$ 997,807.31	\$ 1,409,649.00	\$ 0.00
Clinic Networking/IT	\$ 649,806.00	\$ 455,963.73	\$ 649,805.92	\$ (0.08)
Clinic Housekeeping	\$ 554,475.00	\$ 304,959.83	\$ 554,474.86	\$ (0.14)
Mission Hill Facility	\$ 311,669.00	\$ 241,273.62	\$ 311,669.14	\$ 0.14
BIA IDC AFA	\$ 380,000.00	\$ 190,719.36	\$ 380,000.00	\$ 0.00
IDC Depreciation Costs	\$ 350,000.00	\$ 330,000.00	\$ 350,000.00	\$ 0.00
<b>Total Expenses</b>	<b>\$ 19,697,887.81</b>	<b>\$ 13,212,527.83</b>	<b>\$ 19,873,316.65</b>	<b>\$ 175,428.84</b>

**BLOCK GRANTS  
FY2021  
SUMMARY**

	FY2020	FY2021	FY2020-21 Increase / Decrease	YTD 2020
<b>Revenue</b>				
DOT-Federal Highway Revenue	\$ 3,100,000	\$ 3,060,000	\$ (40,000)	
DOT-Federal Highway Carryover	\$ 12,000,000	\$ 15,500,000	\$ 3,500,000	
HUD-NAHASDA-Indian Housing Block Grant	\$ 2,272,206	\$ 2,430,589	\$ 158,383	
HUD-NAHASDA-Indian Housing Block Grant Carryover	\$ 8,298,033	\$ 8,407,384	\$ 109,351	
HUD-NAHASDA-Indian Housing Block Grant Father Murphy	\$ 440,133	\$ 428,000	\$ (12,133)	
HUD-NAHASDA-Program Income	\$ 1,740,000	\$ 2,740,000	\$ 1,000,000	
USDA-Women Infants & Children	\$ 1,598,091	\$ 1,598,091	\$ —	
<b>Total Revenue</b>	<b>\$ 29,448,463</b>	<b>\$ 34,164,064</b>	<b>\$ 4,715,601</b>	
<b>EXPENSES</b>				
DOT-Federal Highway	\$ 9,316,308	\$ 10,071,514	\$ 755,206	\$ 727,102
HUD-NAHASDA-Indian Housing Block Grant & Father Murphy	\$ 5,772,470	\$ 5,053,617	\$ (718,853)	\$ 2,239,564
HUD-NAHASDA-Program Income	\$ 1,473,583	\$ 1,343,583	\$ (130,000)	\$ 341,248
USDA-Women Infants & Children & Nutrition Education	\$ 1,362,168	\$ 1,362,168	\$ —	\$ 67,578
<b>Total Block Grant Expenses</b>	<b>\$ 17,924,529</b>	<b>\$ 17,830,883</b>	<b>\$ (93,646)</b>	<b>\$ 3,375,491</b>
<b>Total IDC Expense</b>	<b>\$ 1,704,138</b>	<b>\$ 1,545,594</b>	<b>\$ (158,544)</b>	

**CITIZEN POTAWATOMI NATION**  
**Coronavirus Relief Fund**  
**CV190000**  
**Budget Worksheet**  
**For the Budget Year Ending September 30, 2021**

	Budget 2020	YTD 2020	Budget 2021	INC/(DEC) 2020-2021
<b>Revenue</b>			<b>53,834,051.37</b>	
<b>Expenses</b>				
Salary Expense	1,054,842.22	497,809.87	992,192.23	(62,649.99)
Fringe Expense	347,246.20	123,882.09	86,170.38	(261,075.82)
Equipment	131,036.30	—	115,036.50	(15,999.80)
Program Supplies	78,621.78	27,672.75	37,968.93	(40,652.85)
Capital Equipment	327,590.75	—	327,590.75	—
Seminar Expense	110,000.00	—	110,000.00	—
Consulting	20,000.00	15,424.53	4,575.47	(15,424.53)
Emergency Needs	157,891.78	1,017.59	156,874.19	(1,017.59)
Indirect Cost	3,133,159.00	461,729.92	1,849,711.87	(1,283,447.13)
Student Clothing Expense	1,969,800.00	290,400.00	1,142,566.82	(827,233.18)
Education Expense	1,859,550.00	474,950.00	625,383.38	(1,234,166.62)
Food Expense	4,178,400.00	72,800.00	3,845,126.12	(333,273.88)
Food Security Expense	2,137,200.00	16,400.00	2,075,321.82	(61,878.18)
Student Technology Expense	2,626,400.00	332,800.00	1,671,662.26	(954,737.74)
Supportive Services	19,238,400.00	476,108.14	18,092,430.96	(1,145,969.04)
Burial Assistance	524,145.20	114,255.90	286,728.53	(237,416.67)
Business Assistance	2,000,000.00	409,130.05	1,024,719.88	(975,280.12)
Tribal Housing Assistance	5,223,000.00	500.00	5,210,461.03	(12,538.97)
Business Interruption Assistance	17,545,896.00	133,000.00	16,179,530.26	(1,366,365.74)
<b>Total Expenses</b>	<b>62,663,179.23</b>	<b>3,447,880.84</b>	<b>53,834,051.37</b>	<b>(8,829,127.86)</b>

**CITIZEN POTAWATOMI NATION**  
**Direct Implementation W/ Federal Highway**  
**MAIN**  
**00000000**  
**Budget Worksheet**  
**For the Budget Year Ending September 30, 2021**

	Budget 2020	YTD 2020	Budget 2021	INC/(DEC) 2020-2021
<b><u>Revenue</u></b>				
Carryover	12,000,000.00	—	\$ 15,500,000.00	3,500,000.00
Federal Revenue 2021	3,100,000.00	0.00	3,060,000.00	(40,000.00)
Interest Income	0.00	0.00	0.00	—
<b>Gross Revenue</b>	<b>15,100,000.00</b>	<b>0.00</b>	<b>18,560,000.00</b>	<b>3,460,000.00</b>
<b><u>Expenses</u></b>				
Discounts	0.00	0.00	0.00	\$ —
Salary Expense	264,999.60	214,482.00	264,999.60	\$ 0.00
Fringe Expense	84,999.52	58,351.98	84,999.52	\$ 0.00
Employee Hiring Costs	250.00	0.00	250.00	\$ —
Office Supplies	10,000.00	590.93	10,000.00	\$ —
Materials & Supplies	4,500.00	595.32	4,500.00	\$ —
Equipment	5,000.00	4,678.48	5,000.00	\$ —
Capital Equipment**	75,000.00	69,837.00	0.00	\$ (75,000.00)
Telephones	7,500.00	3,060.27	7,500.00	\$ —
Electricity	17,500.00	7,102.37	17,500.00	\$ 0.00
Water	5,000.00	1,160.38	5,000.00	\$ —
Gas	5,000.00	1,572.36	5,000.00	\$ —
Grounds Maintenance	10,000.00	0.00	10,000.00	\$ —
Equipment Maintenance	30,000.00	8,582.47	30,000.00	\$ —
Maintenance	400,000.00	2,772.94	400,000.00	\$ 0.00
Travel Expense	20,000.00	410.81	20,000.00	\$ —
Dues/Fees/Subscriptions	500.00	100.00	500.00	\$ —
Licenses	4,000.00	3,000.00	4,000.00	\$ —
Indirect Cost Expense @ 28.14% & 3% pass through	507,558.50	203,087.89	509,765.00	\$ 2,206.50
Facility Expense (Fire, Security, Pest Control)	10,000.00	3,268.50	10,000.00	\$ —
Community Projects***	6,172,000.00	112,429.00	5,107,500.00	\$ (1,064,500.00)
Planning Expense	60,000.00	24,740.30	60,000.00	\$ 0.00
Special Projects****	1,607,500.00	6.82	3,500,000.00	\$ 1,892,500.00
Vehicle Expense	15,000.00	7,272.44	15,000.00	\$ —
<b>Total Expenses</b>	<b>9,316,307.62</b>	<b>727,102.26</b>	<b>10,071,514.12</b>	<b>\$ 755,206.50</b>



**CITIZEN POTAWATOMI NATION  
NAHASDA  
Summary of Departments  
Budget Worksheet  
For the Budget Year Ending September 30, 2021**

	<u>Budget 2020</u>	<u>YTD 2020</u>	<u>Budget 2021</u>	<u>INC/(DEC) 2020-2021</u>
<b><u>Revenue</u></b>				
Estimated Federal Revenue	2,272,206.00	0.00	2,430,589.00	158,383.00
Carryover	8,298,033.00	—	3,684,488.00	(4,613,545.00)
Investments			4,722,896.00	
<b>Total Revenue</b>	<b>10,570,239.0</b>	<b>0.00</b>	<b>10,837,973.0</b>	<b>267,734.00</b>
<hr/>				
<b><u>Expenses</u></b>				
Rental Construction Project	2,179,992.00	78,778.75	2,179,992.00	—
Homeownership 100% Median	51,875.00	19,316.25	171,875.00	120,000.00
Homeownership 80% Median	166,750.00	14,875.00	166,750.00	0.00
Elder/ADA Rehab	333,153.00	166,973.60	347,253.00	14,100.00
Homeownership New Project	1,064,500.00	851,303.04	77,500.00	(987,000.00)
Housing Management	909,210.00	528,778.81	1,336,710.00	427,500.00
Crime Prevention & Safety	30,000.00	2,383.71	20,000.00	(10,000.00)
NAHASDA-Administration	596,857.07	380,253.47	582,107.11	(14,749.96)
<b>Total Expenses</b>	<b>5,332,337.07</b>	<b>2,042,662.63</b>	<b>4,882,187.11</b>	<b>(450,149.96)</b>
<hr/>				
LOCCS Balance			3,769,888.00	
Total Obligation Since FY 2011			27,087,140	

**CITIZEN POTAWATOMI NATION**  
**Housing Program Income**  
**MAIN**  
**00000000**  
**Budget Worksheet**  
**For the Budget Year Ending September 30, 2021**

	Budget 2020	YTD 2020	Budget 2021	INC/(DEC) 2020-2021
<b><u>Revenue</u></b>				
Rental Income	—	336,577.00	—	\$ —
Interest Income	—	4,569.28	—	\$ —
Mortgage Revenue	—	66,580.92	—	\$ —
Miscellaneous Income	1,740,000.00	—	2,740,000.00	\$1,000,000.00
Mortgage Interest Revenue	—	70,801.83	—	\$ —
Mortgage Sale Proceeds	—	20,000.00	—	\$ —
Carryover from previous years	—	—	—	\$ —
<b>Gross Revenue</b>	<b>1,740,000.00</b>	<b>498,529.03</b>	<b>2,740,000.00</b>	<b>\$1,000,000.00</b>

**CITIZEN POTAWATOMI NATION**  
**WIC**  
**Consolidated (Includes Nutrition Ed Budget)**  
**Budget Worksheet**  
**For the Budget Year Ending September 30, 2021**

	Budget 2020	YTD 2020	Budget 2021	INC/(DEC) 2020-2021
<b><u>Expenses</u></b>				
Salary Expense	\$ 303,918.00	\$ —	303,918.00	\$ —
Fringe Expense	\$ 138,456.00	\$ 8,175.00	138,456.00	\$ —
Office Supplies	\$ 21,392.00	\$ 1,904.94	21,392.00	\$ —
Program Supplies	\$ 4,479.20	\$ —	4,479.20	\$ —
Telephones	\$ 3,000.00	\$ 40.01	3,000.00	\$ —
Utilities	\$ 8,000.00	\$ 31.30	8,000.00	\$ —
Building Maintenance	\$ 35,033.81	\$ (1.74)	35,033.81	\$ —
Travel Expense	\$ 10,250.00	\$ —	10,250.00	\$ —
Vehicle Lease	\$ 4,200.00	\$ —	4,200.00	\$ —
Indirect Cost Expense	\$ 135,829.41	\$ 13,252.05	135,829.41	\$ —
Food Expense	\$ 686,722.00	\$ 25,210.17	686,722.00	\$ —
Breastfeeding	\$ 10,388.00	\$ 6,768.50	10,388.00	\$ —
Operational Adjustment Funds	\$ —	\$ 12,197.39	\$ —	\$ —
Vehicle Expense	\$ 500.00	\$ —	\$ 500.00	\$ —
<b>Total Expenses</b>	<b>\$1,362,168.42</b>	<b>\$ 67,577.62</b>	<b>\$1,362,168.42</b>	<b>\$ —</b>

**CITIZEN POTAWATOMI NATION**  
**WIC**  
**Peer Counseling**  
**20180000**  
**Budget Worksheet**  
**For the Budget Year Ending September 30, 2021**

	Budget 2020	YTD 2020	Budget 2021	INC/(DEC) 2020-2021
<b><u>Expenses</u></b>				
Contract Labor	\$ 26,000.00	\$ 1,664.72	\$ 24,335.28	\$ (1,664.72)
Materials & Supplies	\$ 138.83	\$ 138.83	\$ —	\$ (138.83)
Program Supplies	\$ 12,544.15	\$ 743.21	\$ 10,808.94	\$ (1,735.21)
Training Expense	\$ 2,000.00	\$ 2,520.02	\$ —	\$ (2,000.00)
Indirect Cost	\$ 5,954.00	\$ 1,335.60	\$ 5,557.88	\$ (396.12)
<b>Total Expenses</b>	<b>\$ 46,636.98</b>	<b>\$ 6,402.38</b>	<b>\$ 40,702.10</b>	<b>\$ (5,934.88)</b>

COMPETITIVE & REOCCURRING GRANTS	Grant Cycle/Year	FY 21 Federal Budget Expenditures	FY 21 Estimated IDC	FY 21 Estimated Tribal Cash Match	FY 21 Estimated In-Kind Program/Match
<b>DHHS - Department of Health &amp; Human Services Grant Award</b>		\$ 4,856,696	\$993,538	\$0	\$0
ACF LIHEAP	Reoccurs	\$ 200,000	\$19,800		
ACF Title IV B1 – Child Welfare	Reoccurs	\$ 260,813	\$17,966		
ACF Title IV B2 – Family Preservation	Reoccurs	\$ 255,481	\$43,794		
AoA Title VI Elders 2020-2023	Reoccurs	\$ 159,745	\$35,070		
AoA Caregivers 2020-2023	Reoccurs	\$ 60,014	\$14,327		
AoA Nutritional Services Incentive Program (NSIP)	Reoccurs	\$ 10,113	\$0		
IHS Special Diabetes Program for Indians (SDPI)	Reoccurs	\$ 1,735,722	\$391,852		
IHS Domestic Violence Prevention (DVPI)	6 of 6	\$ 334,226	\$73,197		
IHS Meth & Suicide Prevention - Youth (MSPI)	6 of 6	\$ 404,555	\$96,473		
IHS Substance Abuse & Mental Health Opioid (TOR)	3 of 3	\$ 382,917	\$88,164		
IHS Substance Abuse & Mental Health (SAMHSA)	5 of 5	\$ 37,305	\$12,740		
ACF Family Violence Prevention (FVPSA) FY20	Reoccurs	\$ 57,641	\$10,374		
ACF FVPSA CARES	1 of 1	\$ 12,900	\$2,795		
AoA Title VI Elders CARES	1 of 1	\$ 29,036	\$13,285		
AoA Nutritional Services Incentive Program CARES	1 of 1	\$ 88,010	\$24,355		
ACF Title IV B1 CARES	1 of 1	\$ 16,081	\$0		
Family First Transitional Assistance Title IV	1 of 1	\$ 205,006	\$42,766		
SAMHSA Behavioral Health CARES	1 of 1	\$ 95,146	\$25,675		
ACF LIHEAP CARES	1 of 1	\$ 180,367	\$10,000		
CDC COVID-19	1 of 2	331,618	\$70,903		
<b>DHS/FEMA - Federal Emergency Management Agency Grant Award</b>		\$ 72,412	\$0	\$0	\$0
FY2018 FEMA THSGP	1 of 1	\$ 72,412	\$0		
<b>DOI - Department of Interior Grant Award</b>		\$ 374,606	\$15,652	\$0	\$0
NPS- Tribal Historic Preservation Office (THPO) FY20-21	Reoccurs	\$ 62,608	\$15,652		
BIA-Invasive Species Program FY18	1 of 1	\$ 311,998	\$0		
<b>DOJ - Department of Justice Grant Award</b>		\$ 1,572,707	\$327,448	\$0	\$0
DOJ OVC Adult Protective Services	2 of 4	\$ 760,442	\$160,125		
DOJ-OVC Domestic Violence	2 of 3	\$ 513,936	\$120,700		
DOJ Tribal Res Grant COPS FY2018	3 of 3	\$ 239,290	\$14,188		
DOJ-COPS Tribal Resource Grant FY16-19	3 of 3	\$ 59,038	\$32,435		
<b>HUD - Housing Urban Development Grant Award</b>		\$ 1,631,444	\$183,749	\$0	\$175,000
ICDBG Firelake Car Wash	1 of 5	\$ 900,000	\$50,000	\$	175,000
Indian Housing Block Grant CARES	1 of x	\$ 731,444	\$133,749		
<b>DOT - Department of Transportation Grant Award</b>		\$ 2,989,914	\$577,412	\$0	\$0
DOT Tribal Transit Discretionary 14-15	2 of 2	\$ 104,615	\$0		
DOT Tribal Transit Discretionary 19-20	2 of 2	\$ 195,096	\$0		
DOT Tribal Transit FY18	2 of 2	\$ 180,817	\$53,928		
DOT Tribal Transit FY19	1 of 2	\$ 623,888	\$130,149		
DOT Tribal Transit FY20	1 of 2	\$ 637,484	\$132,986		
DOT Tribal Transit FY21	1 of 2	\$ 637,484	\$132,986		
DOT Tribal Transit CARES	1 of 2	\$ 610,530	\$127,363		
<b>EPA - Environmental Protection Agency Grant Award</b>		\$ 170,516	\$38,018	\$0	\$0
EPA PPG 2019	Reoccurs	\$ 138,131	\$38,018		
EPA Clean Water		\$ 32,385	\$0		
<b>IMLS - Institute of Museum and Library Services Grant Award</b>		\$ 196,180	\$38,839	\$0	\$0
Basic Library	Reoccurs	\$ 10,000	\$0		
Native American Museum Services	1 of 2	\$ 98,259	\$20,498		
Library Enhancement	2 of 2	\$ 87,921	\$18,341		
<b>Economic Development Administration</b>		\$ 2,500,000	\$0	\$0	\$0
Iron Horse Phase III Expansion Grant	1 of 2	\$ 2,500,000	\$0		
<b>TOTAL FEDERAL AWARD (Includes IDC)</b>		\$ 14,364,475			
<b>TOTAL IDC</b>			\$2,174,657		\$175,000
<b>TOTAL TRIBAL CASH MATCH COMMITMENT</b>				\$0	

<b>PENDING COMPETITIVE &amp; REOCCURRING GRANTS</b>	<b>Grant Cycle/Year</b>	<b>FY 21 Federal Budget Expenses</b>	<b>FY 21 Estimated IDC</b>	<b>FY 21 Estimated Tribal Cash Match</b>	<b>FY 21 Est. In-Kind Program/ Match</b>
<b>EPA - Environmental Protection Agency Grant Award</b>		<b>\$255,025</b>	<b>\$50,934</b>	<b>\$0</b>	<b>\$0</b>
EPA PPG	Reoccurs	\$255,025	\$50,934		
<b>DOI - Department of the Interior Grant Award</b>		<b>\$199,766</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Tribal Language Immersion Program	1 of 1	\$199,766	\$0	\$0	\$0
<b>DOJ - Department of Justice Grant Award</b>		<b>\$2,655,606</b>	<b>\$532,760</b>	<b>\$0</b>	<b>\$0</b>
DOJ OVC Victims of Crime Set-Aside	1 of 4	\$1,775,624	\$370,415	\$0	\$0
DOJ Reentry PA3 FY2020	1 of 3	\$879,982	\$162,345	\$0	\$0
<b>HUD - Housing Urban Development Grant Award</b>		<b>\$900,000</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$0</b>
ICDBG CARES Competitive	1 of 5	\$900,000	\$50,000	\$0	\$0
<b>IMLS - Institute of Museum and Library Services</b>		<b>\$52,582</b>	<b>\$10,969</b>	<b>\$0</b>	<b>\$0</b>
IMLS CARES Competitive	1 of 1	\$52,582	\$10,969	\$0	\$0
<b>TOTAL FEDERAL AWARD (Includes IDC)</b>		<b>\$4,062,979</b>			<b>\$0</b>
<b>TOTAL IDC</b>			<b>\$644,663</b>		
<b>TOTAL TRIBAL CASH MATCH COMMITMENT</b>					